

Acceptance and Change

Barry Johnson's Polarity Map helps us analyse the upside and downside of working with Acceptance and Change in our interactions with people using services - and others too. Different stakeholders respond differently (e.g. staff/relatives, staff/staff, person/relatives). Some families are into change while others have several generations of focused 'acceptance'.

The upside of Acceptance

- Avoids placing too much pressure on the person for progress and perfection so people feel OK.
- Go at your own pace and identify your own goals.
- Risk and opportunity management is not imposed.
- Builds trust at the start of the relationship and forms a starting point for change
- It's OK to fall apart here or exhibit awkward behaviour in this non-judgemental relationship.
- Life is about constant change so this is a sanctuary from all that hassle. We all like our own comfort zone!
- Celebrates assets, strengths, positive abilities and tiny steps forward, so that the person feels valued.
- Have fun rather than working on our goals.
- By accepting the person as they are, we are accepting ourselves as we are too.
- The Social Model of Disability shows how to accept the person and challenge problems in society.
- Can support people with severe disabilities.

The upside of Change

- Involves eager curiosity, non-coercive encouragement, problem-solving and reflective practice as we think outside the box.
- Uses the Social Model of Disability and aims to change the community as well as the individual.
- Life is about constant change, so work with it.
- People want it. It searches for and harnesses the person's positive motivation to improve their life.
- It is what services are funded for and meets targets.
- Some people get discharged or use fewer services.
- It fits in with positive systems like care planning and risk management when they are done right.
- Creates a partnership between the person and the worker's positive ambitions
- Focuses on achievements and assets, not deficits.
- People get a better life, confidence, recovery and inclusion as change is closely linked to hope.
- Staff job satisfaction as routines are challenged.

Acceptance Change

The downside of Acceptance

- Consigns some people to a 'can't change' group and offers boredom with no opportunities to progress
- Tolerates poor behaviour from the person or the community that would and should not be accepted and this reinforces and accepts the public's negative view of mental illness or disability.
- For people with low self-esteem, even accepting praise ('you have great potential') can be perceived as pressure to perform.
- Fosters institutionalisation, dependency and poverty of aspirations as staff and service users collude in their respective roles and power relations.
- Deskills the person and staff as there is no innovation or challenge and people stay in services for ever.
- It's unsatisfying to achieve nothing and get stuck
- It makes an easier caseload and less pressured working day, but ends up wasting resources and assigning help to the wrong people

The downside of change

- Can be driven by the worker abusing power.
- Implies criticism of the status quo and so can be change for change's sake.
- May increase relapse, distress, or negative behaviour as change is uncertain, frightening, unsettling and beyond the comfort zone as familiar support is withdrawn.
- Feels uncomfortable requires courage, skill and sensitivity. Too much leads to burnout.
- Care planning and risk management processes can be corrupted so that they block change.
- Forced change (e.g. detaining someone) can make people defensive and resistant.
- May lead to failure, rejection, demoralisation and even a sense of letting staff down.
- Some people don't seem to want to change, so it is discouraging for staff
- Lose entitlement to benefits and other help